TABLE OF CONTENTS

UNIT I	Complexity Science Concepts and Health-Care	
	Organizations	1
	1. The Complexity Leadership Model	3
	2. Major Concepts of Complexity Science Theory	17
	Health-Care Organizations as Complex Adaptive Systems	33
	4. Health-Care Organizational Studies, Theories, and Models Based on Complexity Science	52
UNIT II	Complexity Leadership Models, Styles, and Behaviors	71
	Historical Transition From Classic to Complexity Leadership	73
	Contemporary Leadership Models That Reflect Complexity	93
	7. Essential Knowledge for Complexity Leaders	110
	8. Interventions for Complexity Leaders	131
UNIT III	Personal Being and Awareness	151
	Personal Leadership Supporting Professional Leadership	153
	 Complexity Leadership: Personal and Professional Li Balance 	ife 168
	 Self-Reflective Practices for Personal Being and Awareness 	187
	12. The Call for Complexity Leadership	203
	Annotated Bibliography	219
	Index	224